



**AGENDA ITEM NO: 6.0.**

<b>Meeting Title/Date:</b>	Governing Body - 17 March 2020		
<b>Report Title:</b>	Chief Officer Report		
<b>Paper Prepared By:</b>	Jerry Hawker	<b>Date of Paper:</b>	9 March 2020
<b>Executive Sponsor:</b>		<b>Responsible Manager:</b>	
<b>Committees where Paper Previously Presented:</b>			
<b>Background Paper(s):</b>			
<b>Summary of Report:</b>	To provide the Governing Body with an update on national, regional and local developments pertinent to the provision of care in Morecambe Bay and to discharging the statutory duties of NHS Morecambe Bay Clinical Commissioning Group.		
<b>Recommendation(s):</b>	The Governing Body is asked:-  1) Note the content of the paper.		
			<b>Please Select Y/N</b>
<b>Identified Risks:</b> (Record related Assurance Framework or Risk Register reference number)			
<b>Impact Assessment:</b> (Including Health, Equality, Diversity and Human Rights)			
<b>Strategic Objective(s) Supported by this Paper:</b>			<b>Please Select (X)</b>
<b>Better Health</b> - improve population health and wellbeing and reduce health inequalities			X
<b>Better Care</b> - improve individual outcomes, quality and experience of care			X
<b>Delivered Sustainably</b> - create an environment for motivated, happy staff and achieve our control total			X
<b>Please Contact:</b>	Jerry Hawker Chief Officer		

## Chief Officer Report – November 2019

### 1.0 Commissioning Committee Meetings

#### 1.1 MBCCG Commissioning Committee meetings

The Executive Committee (EC) met on the 28<sup>th</sup> January, 11<sup>th</sup> February, 25<sup>th</sup> February and 10<sup>th</sup> March. In addition to the standing items on Quality, Finance and Performance, key discussion items included; Coronavirus (COVID-19) preparations, 2020/21 Planning arrangements, SEND inspections, Primary Care Contracts, UHMB Urology services and local commissioning decisions.

The following decisions were made for note by the Governing Body. The Executive Committee;

- The Committee considered a paper on the provision of AQP Diagnostic services related to MRI scans and Obstetric Ultrasound services. Contracts with two small providers are due to be renewed and the Committee considered options around continuation or termination. It was agreed that the contracts should be terminated with 12 months notice and the services consolidated within existing providers. This would be subject to a number of proposed caveats related to delivery of the 6 week diagnostic standard and approval of a final paper by the Governing Body.
- Supported a new Communications and Engagement Strategy and recommend it to the Governing Body for approval at its next meeting together with associated policies for media handling and social media use.
- Established and agreed an approach to the review and prioritisation of investments for 2020/21 based on the latest planning guidance and taking into account the requirements for minimum investment standards for Mental Health, Community and Primary care services. Further prioritisation work is on-going pending approval by the Governing Body.
- Reviewed a paper proposing to undertake a staff survey aligned to the National Staff Survey. The Committee concluded that this was an important part of supporting staff and responding to concerns and successes highlighted by staff. The committee approved the proposed staff survey which will be undertaken during March.
- Executives agreed to give delegated authority to East Lancashire CCG to build a L&SC business case for the commissioning of community dermatology services which would then be taken forward to Morecambe Bay CCG's Governing Body
- The Executive Committee considered the proposed Healthier Lancashire and South Cumbria (HLSC) Older People's Nursing and Residential Care Home Service specification. Subject to clarifications regarding Primary Care Network connections and future governance arrangements the committee recommended that the specification be forwarded for approval by the Governing Body
- The CCG has undertaken a further assurance assessment of UHMB Urology services and produced a "heat map" of areas of progress and concern. The Executive Committee has reviewed the latest assurance report and approved its submission to the Urology Oversight Committee.

## **1.2 Lancashire & South Cumbria Joint Committee of Clinical Commissioning Groups (JCCCG)**

The JCCCG met on the 5<sup>th</sup> March 2020. The formal minutes of the meeting are not yet available, but highlights of the meeting included; Agreement by the Joint Committee that the business case for the reform of commissioning and operational deliver of Individual Patient Activity services in Lancashire & South Cumbria should be taken forward to individual CCG Governing Bodies final sign-off. The 2020/21 JCCCG Work Programme was presented and supported by the committee, including proposed new delegations. The programme is now subject to approval by each CCG Governing Body. An update was provided on progress to reform the LSC approach to Transforming Care. This includes a £450K investment in additional resources. A number of new policies to be implemented across L&SC were also approved. The full papers from the committee meeting and future minutes are available on the Healthier LSC website.

## **2.0 Lancashire & South Cumbria Integrated Care System (ICS) Update**

The Lancashire & South Cumbria Integrated Care System (ICS) board and Senior Leaders Executive (SLE) met several times in February and March. Key themes discussed were:

- Much attention and focus has been on finalising 2020/21 plans across Lancashire & South Cumbria. Provisional plans highlight the increasing difficulty providers and commissioners are experiencing in balancing financial duties and meeting the investment and performance requirements set-out in the operating framework. Extensive work continues working closely with the Regulators.
- An ICS workshop was held in February to commit to system wide support to develop a new Clinical Strategy for LSC. Development of the Clinical Strategy will be coordinated through the Clinical Congress with support from the Transformation Unit. The workshop also agreed in principle to a single approach to developing a single platform for Electronic Patient Records.
- The ICS Board met on the 4<sup>th</sup> March with Jerry Hawker attending on behalf of the Morecambe Bay ICP. Key topics of discussion included the continued challenging financial position across the ICS, and finalising arrangements for new ICS Governance and programme decision making.

## **3.0 Corona Virus**

As Governing Body Members will be aware the spread of Corona virus has increased significantly since the last governing body meeting. It is strongly recommended that all Governing Body members, CCG staff, NHS Organisations and the Public continue to follow the Public Health Guidance (PHE) closely noting that the situation is being updated on a daily basis.

**Up-to-date COVID-19 (coronavirus) advice and information can be found here:**

- Gov.uk - Information for the public <https://www.gov.uk/guidance/coronavirus-covid-19-information-for-the-public>
- NHS website - Information for patients <https://www.nhs.uk/conditions/coronavirus-covid-19/>
- NHS website - Information for staff and clinicians <https://www.england.nhs.uk/coronavirus/>

Following the NHS declaring a level 4 (England wide) major incident related to COVID-19 and the continued increase in the number of confirmed cases of COVID-19 across the UK, Morecambe Bay CCG is following Government advice and guidance closely and has put the following actions in place to ensure maximum assurance of continued business as usual during this time; The CCG is working closely with UHMB and General Practice to ensure all contingency plans are in-place. This

has included establishment of an Incident Control Room, 24/7 Coordination centre, and increased on-call and escalation arrangements within the CCG. We have also taken urgent measures to commission a COVID-19 Home Management Service (CHMS), to be available 24 hours a day, seven days a week.

Due to the rapid pace of change it has not been possible to include Coronavirus/COVID 19 in this month's Assurance Framework & Corporate Risk Register. The Governing Body should however consider and treat the current situation as a significant risk to the organisation and commissioning of healthcare services for the population of Morecambe Bay.

#### **4.0 2020/21 NHS Operational planning guidance**

As indicated in the ICS update, the 2020/21 NHS operational planning guidance has published and substantial CCG resource has been deployed in preparing our planning submissions. There is growing concern within the CCG and across the wider system that compliance to financial control totals and delivery of the full operating framework requirements is proving difficult to reconcile. Further details will be provided in separate governing body papers

#### **5.0 Commissioning Reform in Lancashire & South Cumbria**

Following publication of the Case for Change for commissioning reform across Lancashire & South Cumbria, engagement with member practices has commenced. This includes the locality meeting Membership Council and an offer from the Chair and Chief Officer to visit PCN areas. The CCG is also working with the Local Medical Council to compliment their roadshow events.

Initial feedback from practices has included requests for clarification around key areas like

- Responsibility for commissioning primary care services
- Accountability for budgets
- Role of the locality commissioning teams
- Decision making in the Integrated Care Partnerships(ICP)

A Frequent Asked Questions (FAQ) document is being produced to help answer questions from General Practice members.

Engagement with Practices will continue through March with CCG Governing Bodies asked to meet before the end of April to approve the voting pack. Voting on commissioning reform is expected to take place in the middle of May 2020.

#### **5.0 Askam Medical Practice**

On the 18<sup>th</sup> February 2020 the Morecambe Bay CCG Primary Care Commissioning Committee met in public in Askam to consider the future provision of General Medical Services in Askam in Furness.

NHS Morecambe Bay Clinical Commissioning Group is responsible for the contracts for General Practice services in Morecambe Bay, working with NHS England. It is our aim to ensure that all our communities have access to the highest quality, safe GP services possible.

The Committee was required to take this action following the decision by Dr Jain to retire, terminate his contract and give notice that he will cease to provide services from March 31, 2020. As the Governing Body may be aware, Dr Jain is the sole GP at this practice necessitating the need to consider what alternative arrangements need to be put in place to ensure continuity of care for patients going forward.

After due consideration of the options available to the Committee it was decided that the existing practice list should be dispersed to neighbouring practices. Recognising the challenges this brings to the local community, the CCG committed to undertake additional work with neighbouring practices to explore options for retaining services in Askam and also to work with the Borough Council to explore supportive travel arrangements.

## **6.0 Services provided by the former Cumbria Partnership Foundation Trust**

Over the last two years the CCG has worked with Cumbria Partnership Foundation Trust to arrange the transfer of Community services and mental health services to UHMB and LSCFT respectively. Following the establishment of the new North Cumbria Integrated care Foundation Trust the CCG has been working closely with them to confirm arrangements for the future provision of Children's Community services, Acquired Brain Injury services and Neurology services. The CCG has recently written to the Trust and supporting proposed stability arrangements which will ensure services continue to be provided by NCIC until the end of March 2022. This will allow the CCG time to work with the Lancashire & South Cumbria ICS to explore wider system solutions.

## **7.0 SEND Inspection**

On the 23<sup>rd</sup> February 2020, the CCG received a letter from the Department for Education confirming that they had asked Ofsted and the Care Quality Commission (CQC) to revisit the Lancashire County area, following a previous SEND inspection which had resulted in a written statement of action being put in place. The purpose of this re-visit is to determine whether the area has made sufficient progress in addressing each area of serious weakness detailed in the written statement of action (WSOA). The focus of the re-visit will be the issues why the WSOA was issued. The powers to undertake SEND revisits is conferred by Section 20 of the Children Act 2004.

Jerry Hawker  
Chief Officer  
March 2020