

**AGENDA ITEM NO: 6.0.**

<b>Meeting Title/Date:</b>	Governing Body - 21 January 2020		
<b>Report Title:</b>	Chief Officer Report		
<b>Paper Prepared By:</b>	Jerry Hawker	<b>Date of Paper:</b>	8 January 2020
<b>Executive Sponsor:</b>		<b>Responsible Manager:</b>	
<b>Committees where Paper Previously Presented:</b>			
<b>Background Paper(s):</b>			
<b>Summary of Report:</b>	To provide the Governing Body with an update on national, regional and local developments pertinent to the provision of care in Morecambe Bay and to discharging the statutory duties of NHS Morecambe Bay Clinical Commissioning Group.		
<b>Recommendation(s):</b>	The Governing Body is asked:-  1) Note the content of the paper.		
			<b>Please Select Y/N</b>
<b>Identified Risks:</b> (Record related Assurance Framework or Risk Register reference number)			
<b>Impact Assessment:</b> (Including Health, Equality, Diversity and Human Rights)			
<b>Strategic Objective(s) Supported by this Paper:</b>			<b>Please Select (X)</b>
<b>Better Health</b> - improve population health and wellbeing and reduce health inequalities			X
<b>Better Care</b> - improve individual outcomes, quality and experience of care			X
<b>Delivered Sustainably</b> - create an environment for motivated, happy staff and achieve our control total			X
<b>Please Contact:</b>	Jerry Hawker Chief Officer		

## Chief Officer Report – November 2019

### 1.0 Commissioning Committee Meetings

#### 1.1 MBCCG Commissioning Committee meetings

The Executive Committee (EC) met on the 12<sup>th</sup> November, 26<sup>th</sup> November and 10<sup>th</sup> December. In addition to the standing items on Quality, Finance and Performance, key discussion items included; All Age Eating Disorders, Musculoskeletal Services (iMSK), Designated Clinical Officer, Children's Palliative Care, Out of Hours, Extended Access and progress on the future of commissioning.

The following decisions were made for note by the Governing Body. The Executive Committee;

- Approved the release of £25,000 additional funding for all age eating disorder services, in-line with the 2019/20 budget commitments. Release of the funding was based on an updated service specification being produced and assurance regarding operational delivery
- Reviewed and approved a business case to invest a further £130,000 into the integrated musculoskeletal service expanding its operation beyond just UHMB referrals to all provider referrals. The invest is considered to be in-line with the Bay Health and Care priorities and has demonstrated strong return on investment with the service based on delivering its target to deflect 50% of referrals to alternative care provision.
- Approved an increase in funding of £7,500 to ensure the CCG complies with its statutory duties to ensure there is sufficient Designated Clinical Officer time in-line with recommendations from the recent SEND inspection in Cumbria.
- The Executive Committee reviewed recent DoH announcements and NHSE guidance on supporting end of life and palliative care. The guidance provided additional funding to support the sustainability of services and also the opportunity to bid for additional matched funding for children's palliative and end of life services. After careful consideration the Executive Committee agreed on the distribution of national funding and agreed to match fund new investment in Children's services. A number of caveats were agreed based on phasing of investments and the potential need to reprioritise some funding.
- Considered options on the future of Out-of-Hours services including the potential to tender existing services. After much debate it was agreed to recommend to the Governing Body to adopt an option which would require existing providers to work together to improve productivity and equity of service. This item is for consideration on today's Governing Body meeting.
- Reviewed the latest proposals regarding the provision of extended access in General Practice from April 2020 against a backdrop of the service being commissioned through Primary Care Networks (PCN's) from April 2021. The Executive Committee reinforced the need for primary care providers to work together on proposals and that that the CCG must assure itself that any new arrangements were sustainable at value for money. The Executive Committee agreed to further discussions with the providers before submitting a final recommendation to the Primary Care Committee.

#### 1.2 Lancashire & South Cumbria Joint Committee of Clinical Commissioning Groups (JCCCG)

The JCCCG met on the 8<sup>th</sup> January 2020. The formal minutes of the meeting are not yet available, but highlights of the meeting included; Agreement by the Joint Committee that the case for change for the future reform of commissioning in Lancashire & South Cumbria should be taken forward by individual CCG Governing Bodies for engagement with member practices, staff, and other key stakeholders. An update on proposals to redesign the commissioning and delivery of Individual Patient Activity (IPA) services was considered and broad support was given on the proposed new model. A final business case will be presented to the committee in March. The committee also endorsed a proposed new standard service specification for residential and nursing services

across Lancashire & South Cumbria pending final agreement by each CCG governing Body. The Committee also approved a number of Nice Technical Appraisals and prescribing policy changes.

## **2.0 Lancashire & South Cumbria Integrated Care System (ICS) Update**

The Lancashire & South Cumbria Integrated Care System (ICS) board and Senior Leaders Executive (SLE) met several times in November and December. Key themes discussed were:

- Much attention and focus has been on developing the Lancashire & South Cumbria Long Term plan in response to the National NHS LRP. The final plan has been submitted to NHSE/I which covers our ambitions for the future for the people of LSC, including detailed plans regarding a focus on “population health”, service transformation, activity, finance and workforce. Due to purdah immediately prior to the Christmas period publication of the plan was deferred until January 2020, when it will be made available to all partners across Lancashire & South Cumbria and for public consumption.
- The ICS Board met on the 4<sup>th</sup> December with Aaron Cummins attending on behalf of the Morecambe Bay ICP. Key topics of discussion included the continued challenging financial position across the ICS, an update on the pathology collaborative and a progress report on the Lancashire & South Cumbria people plan.

## **3.0 Winter planning arrangements**

Winter pressures have been very evident, with all parts of the NHS system seeing record levels of demand. Increasing levels of Flu and Norovirus have also been evident across the country and has had a direct impact on patients accessing all parts of the NHS from NHS111, to GP surgeries to A&E. As has been reported in the national press this has led to a particularly challenging Christmas and New Year period. Locally amongst a range of measures to help the situation, UHMB have taken the decision to suspend some non-urgent in-patient elective care and out-patient activity on a specialty by specialty basis.

## **4.0 2020/21 NHS Operational planning guidance**

At the time of writing this report, the 2020/21 NHS operational planning guidance has yet to be published. The guidance will set-out the key planning requirements for all NHS organisations including information on tariffs, planning assumptions and investment commitments. It is expected that the NHS People plan will appear prominently, as will mental health. There may also be explicit guidance / incentives around reducing out-patient activity.

## **5.0 Lancashire and South Cumbria Safeguarding Working Arrangements**

A Memorandum of understanding setting out a new way of working across Lancashire and South Cumbria CCGs has been supported to enable the Clinical Commissioning Groups (CCGs) Nurse Executive Leads with responsibility for Safeguarding to work collaboratively to deliver and assure responsibilities for safeguarding adults, children and looked after children. This arrangement does not remove the accountability for safeguarding that sits statutorily with the Accountable Officer of each CCG.

The arrangement sets out new way of:-

- Safeguarding Governance across the 8 CCGs in the ICS and the interface with the developing ICP's, MCP's and multi-agency safeguarding partnership arrangements.

- Coordinating our approach to delivery and assurance of safeguarding across the ICS.

## **5.0 Mental Health Commissioning**

The NTW review of Mental Health services in Lancashire and South Cumbria in mid-2019 identified a significant number of areas for improvement across both commissioning and provision of mental health services; The review concluded the need to consider reforming the way the eight CCG's commissioned mental health services.

With the support of the Lancashire & South Cumbria ICS, the eight CCG's jointly commissioned PwC to undertake a diagnostic review of mental health commissioning across all stakeholders within the ICS geography. 42 interviews took place along with a review of relevant documentation. The review has now been completed and presented to CCG Accountable Officers and includes recommendations to reform the commissioning model, improve leadership and accountability across the eight CCG's, and the need to develop a clear mental health commissioning strategy.

The Accountable Officers have considered the recommendations of the review and will be making final recommendations to each CCG Governing Body on the reform of mental health commissioning before the end of 2019/20.

## **6.0 Askam Surgery.**

Askam Surgery is a general practice in Askam-in-Furness, run by Dr Jain, the only GP to provide services from this practice. Dr Jain announced early in January that he will be retiring at the end of March 2020.

The CCG is now in the process of carrying out a Health Needs Analysis which will include gathering the views of the local population. This process will determine how services are delivered to this population in the future.

Four drop-in sessions will take place before the end of January, at which local people will be invited to give their views. There will also be an on-line survey which will be available in hard copy. The result of this public engagement will be fed into the Health Needs Analysis.

The CCG and NHS England will continue to keep patients fully informed and involved throughout the process.

Jerry Hawker  
Chief Officer  
November 2019