

AGENDA ITEM NO: 6.0.

Meeting Title/Date:	Governing Body - 22 May 2018		
Report Title:	Refreshing the CCG's Vision, Objectives and Priorities for 2018/19		
Paper Prepared By:	Anthony Gardner	Date of Paper:	10 May 2018
Executive Sponsor:	Anthony Gardner	Responsible Manager:	Anthony Gardner
Committees where Paper Previously Presented:	Executive Committee meetings 13 March and 27 March		
Background Paper(s):			
Summary of Report:	<p>The report sets out an opportunity to update the CCG's vision and objectives as well as clarify key priorities for 2018/19. This will support system wide planning work and ensure clarity of the strategic direction for the CCG in the coming year.</p> <p>Attached is a proposal for an updated vision, objectives and priorities recommended by the Executive Committee.</p>		
Recommendation(s):	The Governing Body is asked to agree the vision, objectives and priorities as set out in the report.		
			Please Select Y/N
Identified Risks:	Not directly arising from this paper.		N
Impact Assessment: (Including Health, Equality, Diversity and Human Rights)			N
Strategic Objective(s) Supported by this Paper:			Please Select (X)
To Improve the health of our population and reduce inequalities in health			X
To reduce premature deaths from a range of long term conditions			X
To develop care closer to home			X
To commission safe, sustainable and high quality Hospital Health Care			X
To commission safe, sustainable and high quality Mental Health Care			X
To improve capacity and capability of primary care services to respond to the changing health needs of our population			X
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Background and Introduction

The CCG has not formally updated its vision or objectives since these were agreed by Lancashire North CCG (Appendix 1). Since then, the CCG has been through the boundary change with Cumbria CCG and has also agreed with other Bay Health and Care Partners a vision and objectives for the system (set out in the Memorandum of Understanding and summarised in Appendix 2).

The direction of travel agreed by the CCG is continued development of the Integrated Care Partnership (previously referred to as the 'accountable care system' or 'STP local delivery partnership'): hence there is an opportunity to formally adopt the system vision and objectives to ensure continued consistency across organisations

Alongside this, to ensure the CCG can effectively deliver its objectives, it is important that it is clear on its priorities for delivery in 2018/19. This will include:

- meeting priorities set in the NHS Planning Guidance
- delivering its commitments in the financial recovery planning work which is currently ongoing across the system and which supports our financial plan and contracts
- meeting other short/long term priorities such as the continued development of the ICC/out of hospital model and primary care

NHSE priorities for 2018/19 can be found in the planning guidance at: <https://www.england.nhs.uk/deliver-forward-view/> and are summarised in Appendix 3. The national guidance has also been supplemented with guidance from the Lancashire and South Cumbria Integrated Care System (formerly the STP).

Synthesising these different strands together is not easy, especially if we are to stick to a small number of manageable and focussed priorities. The CCG Executive have considered these and following discussion are recommending the following be adopted by the Governing Body:

Draft suggested vision, objectives, and priorities 2018/19

MB CCG vision

The CCG supports the Morecambe Bay system vision:

“To see a network of communities across Morecambe Bay enjoying great physical, mental and emotional wellbeing, supported by a health and care system that is recognised as being as good as it gets.”

Our objectives:

To achieve our vision we will deliver our “triple aim”:

- **Better Health** –we will improve population health and wellbeing and reduce health inequalities
- **Better Care** – we will improve individual outcomes, quality and experience of care;
- **Delivered Sustainably** – we will create an environment for motivated, happy staff and achieve our control total.

Our priorities for 2018/19

1. Develop and deliver a plan for population health improvement, with a particular focus on embedding a population health approach in the work of the Morecambe Bay system, working with our mobilised communities
2. Further develop our ICCs and out of hospital model and agree a primary care development strategy with GP providers and stakeholders *[which includes a clear primary care and out of hospital workforce and OD strategy]*
3. Deliver national priorities for emergency care, mental health, cancer and primary care
4. Provide system leadership to ensure delivery of the Morecambe Bay Financial Recovery Plan, transforming models of care and achieving the CCG financial control total, engaging the public as we do so.
5. Work with partners to build the Morecambe Bay Integrated Care Partnership as part of the Lancashire and South Cumbria Integrated Care System *[and ensure a clear understanding of the evolution of commissioning within the ICS and ICP]*

If these changes are agreed by the Governing Body amendments will be made to the template for Committee reports to bring the objectives section in line with the new objectives.

Recommendation:

The Governing Body is asked to agree the Vision, objectives and priorities as set out in the report.

LN CCG vision and objectives**Vision**

The population of Lancashire North will receive the right care, in the right place, at the right time that promotes prevention, early intervention, optimal management of and faster recovery from illness enabling people to live as independent and productive a life as possible within their local community.

This will be delivered through high quality, sustainable, safe and effective person centred integrated services that follow clear pathways of care and provide a single point of access to enable patients to have greater control over their care.

Community services will be based around natural communities of which Primary Care lists will be the basis. The natural community will use community assets to support self-care, enabling development of local services around a community that link to services provided over a wider geographical area via a co-ordinated approach as required. When patients need tier 2, secondary or tertiary care the patient will be 'lent' to these services rather than being referred and discharged

Objectives

- To Improve the health of our population and reduce inequalities in health
- To reduce premature deaths from a range of long term conditions
- To develop care closer to home
- To commission safe, sustainable and high quality Hospital Health Care
- To commission safe, sustainable and high quality Mental Health Care
- To improve capacity and capability of primary care services to respond to the changing health needs of our population

Memorandum of Understanding (extract)

Vision

“to see a network of communities across Morecambe Bay enjoying great physical, mental and emotional wellbeing, supported by a health and care system that is recognised as being as good as it gets.”

Objectives

To achieve this, we will:

- Support the mobilisation of communities to improve their health and wellbeing, for example through self-management and co-production of care;
- Deliver high quality, continuously improving and compassionate care to everyone using our services; and
- Do this in a way that is sustainable in the long term.

In other words: ***Better Health, Better Care, Delivered Sustainably***

- *Better Health* - improving population health
- *Better Care* - improving individual outcomes, quality and experience of care;
- *Delivered Sustainably* – motivated, happy staff and reducing per capita cost.

NHSE 'Refreshing NHS Plans for 2018/19' - extract

The NHSE Planning guidance refers to the five “considerations to guide decisions” in finalising plans for 2018/19 agreed at its public meeting on 30th November 2017. The Planning Guidance Refresh gives effect to those five principles as follows:

- a) *Funding should “Deal with current levels of unfunded care (deficits) that need funding going into next year”.*
- b) *“Set realistic activity plans for growth in emergency care”*
- c) *“Seek to protect planned investment in mental health, cancer and primary care”*
- d) *Be realistic about what can be expected from the remaining available funds”*
- e) *“Ensure that where government sets pay rises above the currently budgeted 1% cap these are separately funded”*

Specific deliverables are set out in the guidance: <https://www.england.nhs.uk/deliver-forward-view/>