

AGENDA ITEM NO: 13.0.

Meeting Title/Date:	Governing Body - 19 November 2019		
Report Title:	Winter Plan		
Paper Prepared By:	Tim Almond	Date of Paper:	4 November 2019
Executive Sponsor:	Hilary Fordham	Responsible Manager:	Tim Almond
Committees where Paper Previously Presented:	A&E Delivery Board.		
Background Paper(s):	N/A.		
Summary of Report:	<p>This report outlines the initiatives and actions to be taken by the wider Health and Social economy to mitigate the pressures of 'Winter' 2019/20. It outlines the schemes agreed at Tactical Group and AEDB and their associated costs, the improvement measures they should deliver and also how escalation and contingency should be managed across the system should these system solutions come under pressure. This Winter Plan has already been submitted to NHS England and approved by the local Health Economy A&E Delivery Board.</p>		
Recommendation(s):	The Governing Body is asked to note the content of the formal System Winter Plan.		
			Please Select Y/N
Identified Risks:	<ul style="list-style-type: none"> • A significant element of success is contingent on a single scheme delivering in line with expectations - Discharge to Assess. • Recruitment of some clinical and social care staff is still ongoing and may pose a risk to delivery if not completed in a timely manner. • Budget and spend is tightly mapped and any variation on activity or operations may lead to financial pressure to deliver the outlined objectives and keep the health economy stable over this period. 		
Impact Assessment: (Including Health, Equality, Diversity and Human Rights)	All elements of impact assessment have been considered and all key stakeholders have been sighted on the development of		

	this Winter Plan and are satisfied with the contents and its impact on their own respective stakeholders.	
Strategic Objective(s) Supported by this Paper:		Please Select (X)
Better Health - improve population health and wellbeing and reduce health inequalities		X
Better Care - improve individual outcomes, quality and experience of care		X
Delivered Sustainably - create an environment for motivated, happy staff and achieve our control total		X
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Morecambe Bay CCG Governing Body

Update Paper – Winter Plan

Background

In October 2019, the Morecambe Bay A&E Delivery Board (AEDB) received the draft System Winter Plan 2019 for review, comment and approval.

This document had been constructed in collaboration between the following stakeholders through the local system Tactical Group:

- CCG
- UHMBT
- Cumbria County Council
- Lancashire County Council
- Lancashire and South Cumbria NHS Foundation Trust
- NWAS

Prior to tabling this Plan at the AEDB, a version for comment had been circulated to all members of the Tactical Group for consideration and comment. This ensured that all partners and key stakeholders had the opportunity to review the content prior to it being formally presented to the AEDB.

Initial Feedback

Feedback from Tactical Group colleagues was overwhelmingly positive with only a few small changes to ensure the document reflected more the system contribution as a response to the pressures being faced this Winter.

It was agreed that the outlined spend in the Plan was appropriate and reflective of discussions held between all partners and that there was more of a focus on community and 'non-acute' upstream avoidance schemes this year.

The feedback comments were enacted and the respective changes made. The Tactical Group then agreed that they were comfortable for the Winter Plan to proceed through the appropriate governance structure and to be tabled at the AEDB for review.

Delivery Board Feedback

The Morecambe Bay System Winter Plan was tabled at the AEDB on the 10th October. A full background of its origin and construction was presented as was a walk-through of the key elements of the document. The document was well received and it was accepted that it broadly reflected the current system position and the work being done currently and being planned over Winter to mitigate the pressures the system is going to face.

The AEDB Chair stated that the document needed a wider socialisation with those individuals and organisations who attend AEDB for further detailed review and comment and a short deadline was set to ensure comment was back in time for achieving the deadline of submitting our formal finalised Winter Plan to NHSE/I by the 24th October 2019.

Following review and comment, there was one additional change to the Winter Plan narrative:

- A need to remove 'care home capacity' from the priorities as it is not within our gift to influence this.

This change was in relation to a deliverable in Priority Area 4 of the A&E Recovery Plan which formed an embedded element of the System Winter Plan.

The change was made and all other comment was fully supportive of the document. The Chair of the AEDB gave a Chairs action to approve this amended document outside of the formal meeting and the System Winter Plan was submitted in full on the 24th October to NHSE/I. To date, there has been no feedback on this. A copy of the final System Winter Plan can be found at **Appendix 1**.

Conclusion

The Governing Body is asked to review this paper and the attached approved Winter Plan and note its content.

Tim Almond
Senior System Manager – Urgent Care

Appendices

Appendix 1 – System Winter Plan 2019



MB Winter Plan
201920 FINAL.pdf